### The County of Santa Cruz Integrated Community Health Center Commission

#### **AGENDA**

February 9th, 2017 @ 12:30 pm

Meeting Location:

1080 Emeline Avenue, Small Auditorium (basement), Santa Cruz, CA 95060

ORAL COMMUNICATIONS - Any person may address the Commission during its Oral Communications period. Presentations must not exceed three (3) minutes in length, and individuals may speak only once during Oral Communications. All Oral Communications must be directed to an item not listed on today's Agenda, and must be within the jurisdiction of the Commission. Commission members will not take actions or respond immediately to any Oral Communications presented, but may choose to follow up at a later time, either individually, or on a subsequent Commission Agenda.

Welcome and Introductions

- 1. Welcome/Introductions
- 2. Oral Communications
- 3. Review and Accept November 10th, 2016 Meeting Minutes
- 4. Community Health Center Presentation
- 5. Budget/Financial Update
- 6. Policies and Procedures Ratification Vote
- 7. CEO Update
- 8. Quality Management Committee Update

**Action Items from Previous Meetings:** 

| Action Item   | Person(s) Responsible | Date<br>Completed  | Comments |
|---|-----------------------|--|----------|
| Action Item 1: Invite Santa Cruz Aids Project (SCAP) to a presentation  | Amy Peeler            | And Andrew Andrews And |          |
| Action Item 2: Schedule a commission meeting in Watsonville and a tour of the Watsonville Health Clinic requested by Rahn Garcia. | Jessica<br>McElveny   | 2/9/2017   |          |
| Action Item 3: The Commission would like a speaker on Drug Medi-Cal.  | Amy Peeler            | The second secon |          |
| Action Item 4: The Commission asked if Jessica could send out a survey for a time change for the meeting                          | Jessica<br>McElveny   |  |          |

Next meeting: March 9th 12:30 pm-2:30 pm (Small auditorium, 1080 Emeline, Santa Cruz, CA)

## The County of Santa Cruz Integrated Community Health Center Commission

| Minute Taker: Jessica McElv  Minutes of the meeting held <i>Nover</i>   |  |  |  |  |  |  |  |  |
|---|--|--|--|--|--|--|--|--|
| 1. Attendance   |  |  |  |  |  |  |  |  |
| Rama Khalsa   | Chair  |  |  |  |  |  |  |  |
| Rahn Garcia   | Vice-Chair   |  |  |  |  |  |  |  |
| Christina Berberich   | Member   |  |  |  |  |  |  |  |
| Dinah Philips   |  |  |  |  |  |  |  |  |
| Gustavo Mendoza   | Member   |  |  |  |  |  |  |  |
| Pam Hammond   | Member   |  |  |  |  |  |  |  |
| Amy Peeler  | County of Santa Cruz, Health Services, CEO of Clinics  |  |  |  |  |  |  |  |
| Nikki Yates   | County of Santa Cruz, Health Services, Accountant III  |  |  |  |  |  |  |  |
| Raquel Ramirez Ruiz   | County of Santa Cruz, Health Services, Sr. Health Services Manager                             |  |  |  |  |  |  |  |
| Jessica McElveny  | County of Santa Cruz, Health Services, Admin Aide  |  |  |  |  |  |  |  |
| Meeting Commenced at 12:45 pm   | and concluded at 1:22 pm   |  |  |  |  |  |  |  |
| 2. Apologies/Absent   |  |  |  |  |  |  |  |  |
| Apologies were noted from: Fernando<br>Absent: Nicole Pfeil   | Alcantar & Kristin Meyer   |  |  |  |  |  |  |  |
| 3. Oral Communications  |  |  |  |  |  |  |  |  |
| Gustavo Mendoza requested   | information on the dental and medication assistance services for undocumented persons.         |  |  |  |  |  |  |  |
| 4. Review of October 13th, 20   | 16 minutes   |  |  |  |  |  |  |  |
| Christina Berberich motioned fo<br>members present were in favou  | r the acceptance of the minutes, the motion was seconded by Dinah Philips. The rest of the ir. |  |  |  |  |  |  |  |
| 5. Budget/Financial Update  |  |  |  |  |  |  |  |  |
| Nikki Yates gave a presentation   | on the financials for all the clinics ending October 31st, 2016.                               |  |  |  |  |  |  |  |
| 6. CEO Update   |  |  |  |  |  |  |  |  |
| Amy Peeler reported on the MA the Emeline construction grant.   | T (medication assisted treatment) program at HPHP, the Emeline Tuesday evening clinic and      |  |  |  |  |  |  |  |
| 7. Quality Management Comm  | ittee Update   |  |  |  |  |  |  |  |
| Raquel Ramirez Ruiz reported o  | on the enplanement project, the patient satisfaction survey and care based incentives.         |  |  |  |  |  |  |  |
| Action Item 1: Gustavo requested persons.   | information on the dental and medication assistance services for undocumented                  |  |  |  |  |  |  |  |
| Next Meeting: Thursday December 8   | Rth at 12:30 pm at 1430 Freedom Blvd, Building E Ag Extension                                  |  |  |  |  |  |  |  |
| Next Meeting: Thursday December 8th at 12:30 pm at 1430 Freedom Blvd, Building E Ag Extension    Minutes approved |  |  |  |  |  |  |  |  |
| (Signature  | e of Board Chair or Co-Chair) (Date)   |  |  |  |  |  |  |  |

#### HPHP Fiscal Year 16/17 Goals & Accomplishments as of 01/30/2016

#### Snapshot of HPHP since moving back

- Actual Revenue doubled in the 2<sup>nd</sup> quarter
- Number of patients seen increased by 34%
- Percentage of No Show patients decreased (5.03%)
- Number of uninsured patients increased (28.34%), but percentage or uninsured visites decreased (4.295)
- Billable clients increased by 34.9%
- Clinic is more accessible without two waiting areas and a gate (evidenced by increase in walk-ins and uninsured patients)
- Additional provider hours helped increase revenue

#### Accomplishments

- Placed 12 chronically homeless and medically vulnerable individuals into permanent supportive housing
- Total of 103 chronically homeless and medically vulnerable individuals placed into permanent supportive housing and provided ongoing support services for all of them
- 36 homeless individuals placed into the Recuperative Care Center from the ER and received medical services from HPHP
- 33 frequent users of the ER were enrolled in Project Connect, a program that provides medical case management services to improve health outcomes while reducing unnecessary use of ER
- Implemented HRSA Substance Abuse Service Expansion grant and developed a medicationassisted treatment program for opioid use disorders that provided services to 74 patients
- Received ongoing technical assistance and training for staff on treating addiction in primary care settings
- Filled vacancies in staff including Public Health Nurse II, Sr. Mental Health Client Specialist, and an Administrative Aid. Additional medical providers were hired to help expand medical services available at HPHP

#### Goals

- To apply for Emergency Shelter Grants (ESG) for rapid rehousing and case management services for families and/or chronically homeless frequent users of the ER
- To apply for additional HUD funding when NOFA becomes available in June 2017
- To expand mental health services at HPHP by having psychiatrist onsite 10-20%
- To budget for another exam room at HPHP
- To budget for FTE medical assistant, .6 FTE clinical psychologist, and 1 FTE mental health client specialist (MHCS to help with Whole Person Care proposal)
- Improve quality of care through formalized PDSA's and measurable outcomes, such as improving SBIRT screenings by 20% or initial health assessments by 200%
- Improve substance abuse services by utilizing drug medi-cal for referral to drug/alcohol treatment and coordinating outpatient care at HPHP with integrated behavioral health staff
- Provide syringe exchange services as part of regular clinic services performed by trained on-duty public health nurses

# COUNTY OF SANTA CRUZ (HSA) FY 16/17 CLINIC CLINIC SERVICES AS OF 01/31/2017

| EXPENDITURES               | Sum of Budget    | Sum of Actual | Sum of Estimated Actuals | Variance       | Variance % | NOTES   |  |  |  |  |
|----------------------------|------------------|---------------|--------------------------|----------------|------------|---|--|--|--|--|
|                            |                  |               |                          |                |            |   |  |  |  |  |
| CLINIC ADMINISTRATION      | 5,436,296.00     | 2,790,037.00  | 5,626,752.00             | 190,456.00     | 4%         |   |  |  |  |  |
| CORAL STREET CLINIC (HPHP) | 4,116,199.00     | 1,702,432.00  | 3,497,711.00             | (618,488.00)   | -15%       | Various expenses adjusted per 12/31/2016 EA projections                           |  |  |  |  |
| EMELINE CLINIC             | 7,040,887.00     | 3,298,025.00  | 6,485,532.00             | (555,355.00)   | -8%        |   |  |  |  |  |
| FORENSIC SERVICES          | 98,831.00        | 94,437.00     | 97,679.00                | (1,152.00)     | -1%        |   |  |  |  |  |
| MENTAL HEALTH FQHC         | 10,961,603.00    | 39.00         | 7,528,152.00             | (3,433,451.00) | -31%       | Adjusted in order to reflect the minimum/required \$1.1M FQHC budget              |  |  |  |  |
| WATSONVILLE CLINIC         | 6,332,655.00     | 3,054,876.00  | 5,757,935.00             | (574,720.00)   | -9%        |   |  |  |  |  |
| WATSONVILLE DENTAL         | 2,150,000.00     | 361,661.00    | 1,300,000.00             | (850,000.00)   | -40%       | Professional services adjusted per 12/31/2016<br>EA projections                   |  |  |  |  |
| TOTAL                      | \$ 36,136,471.00 | 11,301,507.00 | 30,293,761.00            | (5,842,710.00) | -16%       |   |  |  |  |  |
| REVENUES                   | Sum of Budget    | Sum of Actual | Sum of Estimated Actuals | Variance       | Variance % |   |  |  |  |  |
| CORAL STREET CLINIC (HPHP) | 4,344,154.00     | 482,994.00    | 4,145,874.00             | (198,280.00)   | -5%        |   |  |  |  |  |
| EMELINE CLINIC             | 7,223,564.00     | 1,594,187.00  | 5,223,912.00             | (1,999,652.00) | -28%       | Reflects 12/31/2016 Emeline Clinic projections and EA adjustment to other revenue |  |  |  |  |
| MENTAL HEALTH FQHC         | 12,061,603.00    | 3,183,615.00  | 8,628,074.00             | (3,433,529.00) | -28%       | Adjusted in order to reflect the minimum/required \$1.1M FQHC budget              |  |  |  |  |
| WATSONVILLE CLINIC         | 7,310,966.00     | 3,178,068.00  | 7,720,096.00             | 409,130.00     | 6%         |   |  |  |  |  |
| WATSONVILLE DENTAL         | 2,656,785.00     | 856,011.00    | 2,037,249.00             | (619,536.00)   | -23%       | Reflects 12/31/2016 Watsonville Dental projections                                |  |  |  |  |
| TOTALS                     | 33,597,072.00    | 9,294,875.00  | 27,755,205.00            | (5,841,867.00) | -17%       |   |  |  |  |  |
| Grand Tota                 | 1 2,539,399.00   | 2,006,632.00  | 2,538,556.00             | (843.00)       | 0%         |   |  |  |  |  |

## SCC Integrated Community Health Center Commission 2016 Attendence

| Commissioner.       | AIT | 317.6 | 319 |    | 3176 | 11/16 | 5126 618 | 116 111 | 3116 811 | 11/16<br>9/8/ | 10 10 | 13/16 | Joho | al Present | Excused | Absent |
|---------------------|-----|-------|-----|----|------|-------|----------|---------|----------|---------------|-------|-------|------|------------|---------|--------|
| Rama Khalsa         | P   | Ex    | P   | Ex | Ex   | Р     | Ex       | Р       | Р        | Ex            | Ex    | Р     | 6    | 6          | 0       |        |
| Rahn Garcia         | Р   | Р     | Р   | Р  | Ab   | Р     | Р        | Р       | Р        | Р             | Р     | Р     | 11   | 0          | 1       | 1      |
| Christina Berberich | Р   | Р     | Р   | Р  | Р    | Р     | Р        | Р       | Р        | Р             | Р     | Р     | 12   | 0          | 0       |        |
| Raquel Ramirez Ruiz | Р   | Р     | Р   | Р  | Х    | X     | Х        | Х       | Х        | Х             | Х     | X     | 4    | 0          | 0       | l .    |
| Dinah Philips       | Х   | Х     | Х   | Х  | Х    | х     | Р        | Р       | Ex       | Ex            | Р     | Р     | 4    | 2          | 0       |        |
| Fernando Alcantar   | Ex  | Ab    | Ab  | Ab | Ab   | Р     | Ab       | Ab      | Р        | Р             | Р     | Ex    | 4    | 2          | 6       |        |
| George Wolfe        | P   | Р     | Р   | Р  | Х    | Х     | X        | Х       | Х        | Х             | х     | Х     | 4    | 0          | 0       |        |
| Gustavo Mendoza     | Р   | Ab    | Ex  | Р  | Ex   | Р     | Ab       | Ex      | Р        | Р             | Ex    | Р     | 6    | 4          | 2       |        |
| Kristin Meyer       | Р   | Ex    | Р   | Ex | Р    | Р     | Р        | Р       | Р        | Ab            | Р     | Ex    | 8    | 3          | 1       |        |
| Nicole Pfeil        | Р   | Р     | Ex  | Р  | Р    | Р     | Ab       | Р       | Ex       | Р             | Р     | Ab    | 8    | 2          | 2       |        |
| Pam Hammond         | Р   | Р     | Р   | Ab | Р    | Ex    | Ab       | Р       | Р        | Р             | Р     | Р     | 9    | 1          | 2       |        |
| Samuel Gordon       | Ex  | Р     | Ab  | Ex | Ab   | Р     | Ab       | Х       | Х        | Х             | Х     | Х     | 2    | 2          | 3       |        |

P = Present Ex = Excused Ab = Absent x = Not on the commission